

CAMBRIDGE UNIVERSITY REPORTER

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UNIVERSITY OF
CAMBRIDGE

NOTICES

Calendar

12 May, *Tuesday*. Discussion by videoconference at 2 p.m. (see below).

14 May, *Thursday*. Scarlet Day. Ascension Day.

21 May, *Thursday*. Easter Term divides.

22 May, *Friday*. Congregation of the Regent House at 10 a.m.

23 May, *Saturday*. Congregation of the Regent House at 10 a.m.

24 May, *Sunday*. Scarlet Day. Whitsunday.

26 May, *Tuesday*. Discussion by videoconference at 2 p.m. (see below).

Discussions (Tuesdays at 2 p.m.)

12 May

26 May

2 June

16 June

30 June

14 July

Congregations (at 10 a.m. unless otherwise stated)

22 and 23 May

24 June, 2.45 p.m. (Honorary Degrees)

1, 2, 3 and 4 July (General Admission)

23, 24 and 25 July

Discussion on Tuesday, 12 May 2026

The Vice-Chancellor invites members of the Regent House, University and College employees, registered students and others qualified under the regulations for Discussions (*Statutes and Ordinances*, 2024, p. 111) to attend a Discussion by **videoconference** on Tuesday, 12 May 2026 at 2 p.m. The following item will be discussed:

1. Report of the General Board, dated 31 March 2026, on the establishment of a Faculty of Government (Rokos School of Government) (*Reporter*, 6821, 2025–26, p. 417).

Those wishing to join the Discussion by videoconference should email Discussions@admin.cam.ac.uk providing their CRSid (if a member of the collegiate University), by 10 a.m. on the date of the Discussion to receive joining instructions. Alternatively contributors may email their remarks to Discussions@admin.cam.ac.uk, by no later than 10 a.m. on the day of the Discussion for reading out by the Proctors,¹ or may ask someone else who is attending to read the remarks on their behalf.

In accordance with the regulations for Discussions, the Chair of the Board of Scrutiny or any ten members of the Regent House² may request that the Council arrange for one or more of the items listed for discussion to be discussed in person (usually in the Senate-House). Requests should be made to the Director of Governance and Compliance, on paper or by email to UniversityDraftsman@admin.cam.ac.uk from addresses within the [cam.ac.uk](https://www.cam.ac.uk) domain, by no later than 9 a.m. on the day of the Discussion. Any changes to the Discussion schedule will be confirmed in the *Reporter* at the earliest opportunity.

For general information on Discussions see the *Reporter* website at <https://www.reporter.admin.cam.ac.uk/discussions>.

¹ Any comments sent by email should please begin with the name and title of the contributor as they wish it to be read out and include at the start a note of any College and/or Departmental affiliations held.

² <https://www.scrutiny.cam.ac.uk/> and https://www.admin.cam.ac.uk/reporter/regent_house_roll/.

Discussion on Tuesday, 26 May 2026

The Vice-Chancellor invites members of the Regent House, University and College employees, registered students and others qualified under the regulations for Discussions (*Statutes and Ordinances*, 2024, p. 111) to attend a Discussion by **videoconference** on Tuesday, 26 May 2026 at 2 p.m. The following item will be discussed:

1. Consultation on proposals for changes to senior administrative offices (p. 447).

Those wishing to join the Discussion by videoconference should email Discussions@admin.cam.ac.uk providing their CRSid (if a member of the collegiate University), by 10 a.m. on the date of the Discussion to receive joining instructions. Alternatively contributors may email their remarks to Discussions@admin.cam.ac.uk, by no later than 10 a.m. on the day of the Discussion for reading out by the Proctors,¹ or may ask someone else who is attending to read the remarks on their behalf.

In accordance with the regulations for Discussions, the Chair of the Board of Scrutiny or any ten members of the Regent House² may request that the Council arrange for one or more of the items listed for discussion to be discussed in person (usually in the Senate-House). Requests should be made to the Director of Governance and Compliance, on paper or by email to UniversityDraftsman@admin.cam.ac.uk from addresses within the [cam.ac.uk](https://www.cam.ac.uk) domain, by no later than 9 a.m. on the day of the Discussion. Any changes to the Discussion schedule will be confirmed in the *Reporter* at the earliest opportunity.

For general information on Discussions see the *Reporter* website at <https://www.reporter.admin.cam.ac.uk/discussions>.

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² <https://www.scrutiny.cam.ac.uk/> and https://www.admin.cam.ac.uk/reporter/regent_house_roll/.

Consultation on proposals for changes to senior administrative offices

6 May 2026

The Council has approved the following report as part of a consultation on proposals to redistribute the duties currently assigned to the Registry and the Chief Financial Officer. The timetable below sets out the main dates for that consultation.

The report will be placed on the agenda of an additional Discussion on 26 May (see p. 446). There will also be an all-staff meeting on 11 May, which will be an opportunity to ask questions informally about the proposals. The all-staff meeting will be open to all members of the University via MS Teams; for information and joining instructions see <https://www.training.cam.ac.uk/event/6313271> (University account required).¹ Comments on the proposals are also welcomed by email to consultationresponses@admin.cam.ac.uk. The Council expects to publish a response to the comments made through these channels by 17 June 2026.

Consultation timetable:

All-staff meeting via MS Teams	3.45–4.45 p.m. on Monday, 11 May 2026
Discussion via MS Teams	2–4 p.m. on Tuesday, 26 May 2026
Deadline for consultation responses	4 p.m. on Tuesday, 26 May 2026
Council response to comments/Discussion remarks published in the <i>Reporter</i>	17 June 2026

CONSULTATION REPORT: PROPOSALS FOR CHANGES TO SENIOR ADMINISTRATIVE OFFICES

1. With the vacancy in the office of Registry and upcoming departure of the Chief Financial Officer (CFO), there is an opportunity to reorganise the responsibilities of those two offices to help modernise the University structures and processes. As those changes will entail amendments to the University's Statutes and Ordinances, the Council is publishing this report to give members of the Regent House and others in the University and the Colleges the opportunity to provide feedback on its proposals more broadly and on draft amendments to Statutes and Ordinances (see Annex A).

2. The Council considers that changes are needed to address current academic and operational challenges at the University, and also to make the workload of the Registry more manageable. As the main proposal is to reshape two existing senior administrative offices, the costs associated with the changes are not significant.

3. On the academic side, there is a need for enhanced academic planning and prioritisation. In particular, there is a need to define and make effective the role of the Schools in strategic decision-making alongside the new budgeting and academic and financial planning arrangements enabled by Enhanced Financial Transparency. It will also be important to ensure that the University's committee structure is effective in supporting the University's decision-making in setting and implementing those priorities – and the processes are broadly endorsed by the Regent House and the wider internal community.

4. On the operational side, there is a need for central coordination of UAS/UIS resources and activity, and the delivery of a more effective and efficient professional services operating model that is more integrated across the University. This is critical to the realisation of benefits available from the new financial, research and HR systems. It will also be important to promote a culture of delivery and accountability within defined parameters that is widely understood and respected by the internal community.

5. Furthermore, the office of Registry has had a broad and, at times, unmanageable, set of responsibilities requiring a skillset seldom found in one individual. The breadth of the current duties encompass a wide range of activities, covering responsibilities akin to those of a company secretary as well as front-line operational management of finance, estates and human resources. A reorganisation allows for the creation of coherent and manageable roles, with the remit of each role more effectively aligned with a specific skillset.

Proposed reorganisation

6. It is therefore proposed that the University replace the current offices of Registry and CFO with two revised offices. A Chief Operating Officer (COO) would be responsible for managing the operational aspects of the University. A revised remit for the Registry would focus on the pressing academic issues identified above. Under these plans, a significant part of the Registry's role would involve engaging with the wider academic community and its formal structures such as the Regent House and the Board of Scrutiny, drawing the attention of the Council and other relevant committees to issues as they arose. The Registry would oversee the Academic Secretary's work in coordinating academic strategy (what the University is seeking to achieve), with the COO focused on how to deliver it. The Academic Secretary would continue to report to the Registry (primary reporting line) in relation to matters of academic planning, processes and decision-making and have a secondary reporting line to the COO on operational matters.

¹ A message about this meeting was sent to all University staff on 30 April 2026.

7. In terms of organisational restructuring, the COO would:

- take over from the Registry the leadership of the UAS Divisions responsible for non-academic operations (including Finance) and responsibility through the Academic Secretary for all operational matters related to education and research;
- take over from the Vice-Chancellor the responsibility for line management of the Director of Information Services (with the UIS becoming a Division within the UAS);
- take primary responsibility for the operational planning at Schools and Non-School Institutions (NSIs) through the School Secretaries;
- take over from the CFO oversight of Cambridge University Press & Assessment, the non-operational estate and financial investments, the capital plan and investment appraisal (supported by a new small directorate – identified as ‘Planning and Investments’ in the chart in Annex B);
- lead and coordinate the University’s sustainability initiatives.

8. The CFO’s remaining roles in terms of budgeting, business planning and long-term financial forecasting would be transferred to a Director of Finance who would report to the COO.²

9. The heads of the University’s Development and Alumni Relations and External Affairs and Communications would continue to report directly to the Vice-Chancellor, but they would be responsible to the COO for budget co-ordination and operational matters.

10. It will be imperative that the Registry, Academic Secretary and COO work very closely together and have an open and constructive relationship to ensure that academic strategies are both ambitious and deliverable, ensuring that the University of Cambridge remains a leading institution globally for the foreseeable future.

11. Both the Registry and COO would support the wider senior leadership teams in their respective roles. For the Pro-Vice-Chancellors (PVCs), that would involve the Registry (through the Academic Secretary) supporting the development of cross-University initiatives (e.g. a move to digital assessment) from an academic and governance perspective while the COO would be involved in the technical delivery. Likewise, Heads of Schools/NSIs would be supported by the Registry (through the Academic Secretary) in terms of academic planning and prioritisation and by the COO in terms of delivering the necessary operational resources.

12. The Council has set out in this report a model in which there would be two senior administrative officers, with the Academic Secretary continuing to report to the Registry. It gave serious consideration to a tripartite model in which the Registry, the COO and the Academic Secretary would be peers, all reporting to the Vice-Chancellor as Chair of the Council, with the Academic Division as a third pillar alongside the Divisions under the Registry and COO. In the end, the Council’s preference, by a small margin, was for the Registry role to continue to be a major office in the University but refocused on academic planning and engagement, providing a counterweight to the COO’s expertise on core operations. However, it welcomes comments specifically on this tripartite alternative, in which the Registry role would be more akin to that of a University Secretary in other universities.

Decision-making and reporting relationships

13. Decision-making would continue to be made by committees as now. There is no intention to increase executive power but to use existing authority more effectively in coordinating the University’s objectives and resources. Both the Registry and the COO would have the same responsibilities to the Council as the Registry and the CFO currently have and would report to the Vice-Chancellor as Chair of the Council.

14. The Council also considered that it was important that relevant committees continued to hear directly from the University’s most senior finance officer. The Director of Finance would continue to attend key committees (including the Council as appropriate) to provide a direct report on the University’s financial position and financial risks and opportunities; and in particular would maintain a close relationship with the Chair of the Audit Committee.

15. Figures 1.1, 1.2 and 1.3 in Annex B illustrate the reporting relationships, the way the PVCs will interact with the new management structure and how the new management structure will interact with the Schools³ and other NSIs to deliver the necessary academic and operational change. The exact split of responsibilities is subject to further discussion and consultation, and in any event may change over time as circumstances change.

Next steps

16. The Council hopes to publish a Report recommending final changes to *Statutes and Ordinances*, reflecting the feedback received, later in the Easter Term.

² See *Reporter*, 6821, 2025–26, p. 412.

³ Libraries and Collections are expected to have the same relationship with the management structure as shown for Schools.

ANNEX A: PROPOSED AMENDMENTS TO *STATUTES AND ORDINANCES*

The changes below:

- revise the Statutes so that the Registry and COO can be one or two offices;
- extend the Council's current ability to delegate the duties of the Registry to other officers
 - o to cover delegations of the duties of the COO to other officers; and
 - o also enable the Council to delegate the duties of the Registry and/or COO to postholders;
- move the duties of the Registry to Special Ordinance and split them between the Registry and COO;
- revise the Ordinance for the UAS so that it reflects that split of duties;
- create a new Investment Appraisal Division and incorporate UIS as an Information Services Division;
- insert a new office of Assistant Operating Officer (including the grades of Principal Assistant and Senior Assistant), equivalent to Assistant Registry/Treasurer;
- rescind the Ordinance for UIS, as the matters it covers will be provided for by the Ordinance for UAS;
- insert references to the COO alongside the Registry in some places;
- replace a few references to the Registry with references to the COO (the majority of tasks currently undertaken by the Registry remain relevant to the Registry's updated duties).

1. By amending Statute C VI (*Statutes and Ordinances*, 2024, p. 20) to read as follows:

THE REGISTRARY AND CHIEF OPERATING OFFICER

1. The Registry and Chief Operating Officer shall perform such duties as may be prescribed by Statute or Ordinance or by the Council. The Registry and Chief Operating Officer shall be appointed by the Council and placed under its direction through the Vice-Chancellor. If the Council determines that there shall be two officers, one designated as the Registry and the other designated as the Chief Operating Officer, the Vice-Chancellor shall determine the allocation of such duties that are not allocated by Ordinance between those officers from time to time, provided that neither shall be a member of the Council. During a vacancy, the Council may appoint an Acting Registry and Chief Operating Officer (or an Acting Registry or Acting Chief Operating Officer as the case may be) upon such terms of remuneration as it thinks fit.

2. There shall be under the direction of the Council administrative officers in categories determined by Ordinance and postholders. So far as the Council may allow or direct, any duty of the Registry and Chief Operating Officer may be performed by such an officer or postholder.

2. In Statutes A VII 4 and C I 1(a) (*Statutes and Ordinances*, 2024, p. 9 and p. 16) by replacing references to the Registry with references to the Registry and Chief Operating Officer.

3. By amending Special Ordinance C (iv) (*Statutes and Ordinances*, 2024, p. 79) to read as follows:

The Registry and Chief Operating Officer (*Special Ordinance under Statute C VI*)

1. It shall be the duty of the Registry

- (a) to act as the principal governance and academic planning officer of the University, and the head of the University's administrative staff supporting governance, policy and planning activities;
- (b) to keep a record of the proceedings of the University, and to attend for that purpose all Congregations of the Regent House and such other public proceedings of the University as may be specified by Statute or Ordinance or by the Council;
- (c) to act as Secretary to the Council;
- (d) to receive reports of Boards, Syndicates, and other bodies, and to deal with them as required by Statute or Ordinance;
- (e) to be responsible for maintaining a register of members of the University, and keeping records of matriculations and class-lists, and of degrees, diplomas, and other qualifications;
- (f) to edit *Statutes and Ordinances* and the *Cambridge University Reporter*;
- (g) to issue such certificates as may be required in accordance with Statute A II 8;
- (h) to witness the affixing of the Common Seal, or appoint deputies to do so, and to carry out related duties as set out in Statute A II 13(c);
- (i) to perform such other duties as may be prescribed by Statute or Ordinance or by the Council.

2. It shall be the duty of the Chief Operating Officer
- (a) to act as the principal operations officer of the University, and the head of the University's administrative staff supporting operations;
 - (b) to issue such certificates as may be required in accordance with Statute J 11;
 - (c) to perform such other duties as may be prescribed by Statute or Ordinance or by the Council.
4. By inserting references to the Chief Operating Officer in the following after the references to the Registry:
- Special Ordinance A (i) (a)(i) (*Statutes and Ordinances*, 2024, p. 67)
 - Schedule G (i) 1 (*Statutes and Ordinances*, 2024, p. 106)
 - Regulation 4 of the Ordinance for the Nomination of Members of the Council in Class (e) (*Statutes and Ordinances*, 2024, p. 119)
 - Regulations 1 and 5 of the Ordinance for the Order of Seniority of Graduates (*Statutes and Ordinances*, 2024, p. 176)
 - Regulation 4 of the Ordinance for Academical Dress (*Statutes and Ordinances*, 2024, p. 177)
 - Regulation 3 of the Ordinance for Addresses to the Sovereign and Formal Letters to Other Universities (*Statutes and Ordinances*, 2024, p. 181)
 - Ordinance for Emeritus Officers (*Statutes and Ordinances*, 2024, p. 674)
5. In the Ordinance for the UAS (*Statutes and Ordinances*, 2024, p. 693, as amended by Grace 1 of 15 January 2025 and part (a) of Grace 2 of 22 April 2026)
- (a) by amending Regulations 1, 2, 3, 6(c) and 7(a) to read as follows and retaining existing footnotes:
 1. (a) The staff of the University Offices shall form a Unified Administrative Service which shall be under the supervision of the Council and shall comprise the following Divisions split between (i) Operations and (ii) Governance and Academic Planning:
 - Operations*
 - Estates Division
 - Finance Division
 - Health, Safety, and Regulated Facilities Division
 - Human Resources Division
 - Information Services Division
 - Investment Appraisal Division
 - Governance and Academic Planning*
 - Academic Division
 - Governance and Compliance Division
 - Legal Services Division
 2. (a) Under the provisions of Special Ordinance C (iv), within the Unified Administrative Service the head of Governance and Academic Planning shall be the Registry and the head of Operations shall be the Chief Operating Officer.
 - (b) Under the direction of the Council, the Registry and the Chief Operating Officer shall manage their staff within University Offices and their staffing, budgets, space, and other resources provided to the Offices by the Council. It shall be the duty of the Registry and the Chief Operating Officer to ensure that arrangements for the quality assurance of the services provided by the Offices are presented to the Council and are implemented as agreed by the Council. The Registry and the Chief Operating Officer shall make such reports on the work of the University Offices to the Council as that body may require.
 - (c) The Chief Operating Officer, or a University officer appointed by the Chief Operating Officer, shall be the Establishment Licence Holder for facilities regulated by the Animals (Scientific Procedures) Act 1986.
 3. Within each Division of the Unified Administrative Service there shall be the University office of Director (or such other title as may be determined from time to time by the Council) who shall be head of the Division and whose duties shall include the management of the Division, under the overall responsibility of the Registry or the Chief Operating Officer.

[6.](c)(i) the Registry if the appointment is in a Governance and Academic Planning Division or the Chief Operating Officer if the appointment is in an Operations Division (or a deputy appointed by the relevant officer);

(ii) the Director of the Division in which the appointment is to be made (except where it is the Director of the Division who is to be appointed or reappointed);

[7.](a) Appointments and reappointments to the offices of Director, Deputy Director, Assistant Director, Principal Assistant Registrar, Principal Assistant Operating Officer, Principal Assistant Treasurer, Senior Assistant Registrar, Senior Assistant Operating Officer and Senior Assistant Treasurer shall be made by the Standing Appointments Committee on the recommendation of an Appointing Committee, the membership of which shall be approved by the Chair of the Standing Appointments Committee, which shall consist of the Registry if the appointment is in a Governance and Academic Planning Division or the Chief Operating Officer if the appointment is in an Operations Division (or a deputy appointed by the relevant officer), the Director of the Division in which the appointment is to be made, an appropriate senior academic-related officer, a senior academic with experience and interest in what the role of the office entails, and a member of the Standing Appointments Committee in class (b).

(b) in Regulations 4 and 8 by inserting ‘, Assistant Operating Officer’ after ‘Assistant Registrar’, in Regulation 8 by inserting ‘and Chief Operating Officer’ after ‘the Registry’, and in Regulation 11 by inserting ‘, Chief Operating Officer’ after ‘the Registry’ in two locations.

6. By rescinding the Ordinance for University Information Services (*Statutes and Ordinances*, 2024, p. 672).

7. By replacing references to the Registry with references to the Chief Operating Officer in the following Ordinances:

Regulation 1(b)(ii), University and Staff Joint Board (*Statutes and Ordinances*, 2024, p. 127)

Regulation 1(g), Information Services Committee (*Statutes and Ordinances*, 2024, p. 138)

8. The following changes to Notices and Regulations not in Ordinance would also be made:

(a) In the Notice on Appointing arrangements for certain academic-related offices (reproduced in *Statutes and Ordinances*, 2024, p. 675), in paragraph 3 by replacing references to ‘the Registry’ with references to ‘the Registry or the Chief Operating Officer, as appropriate’, and in the Schedule to paragraph 9 by replacing the paragraph about the Head of the institution for an office established in an institution under the supervision of the Unified Administrative Service with ‘The Chief Operating Officer’.

(b) In the Notice on University maternity leave and other family-related leave policy (reproduced in *Statutes and Ordinances*, 2024, p. 679, as amended with effect from 1 October 2024) by revising the second sentence of the second paragraph to read as follows:

A University officer who intends to take maternity leave shall give notice of that fact by the fifteenth week before the expected week of childbirth, through the Personnel Consultant assigned to the officer’s institution, to the Chief Operating Officer.

(c) In the Financial Regulations (reproduced in *Statutes and Ordinances*, 2024, p. 1056), in paragraphs 6.4 and 7.1 by inserting references to the Chief Operating Officer in the bulleted lists, in paragraphs 8.1, 18.3(a) and 20.1 by replacing the references to the Registry with references to the Chief Operating Officer, and in paragraph M by replacing the seventh bullet with the following:

The Registry is the principal governance and academic planning officer and the Chief Operating Officer is the principal operations officer of the University. They are the heads of the University’s administrative staff supporting, respectively, governance and academic planning, and operations, under the direction of the Council.^[1]

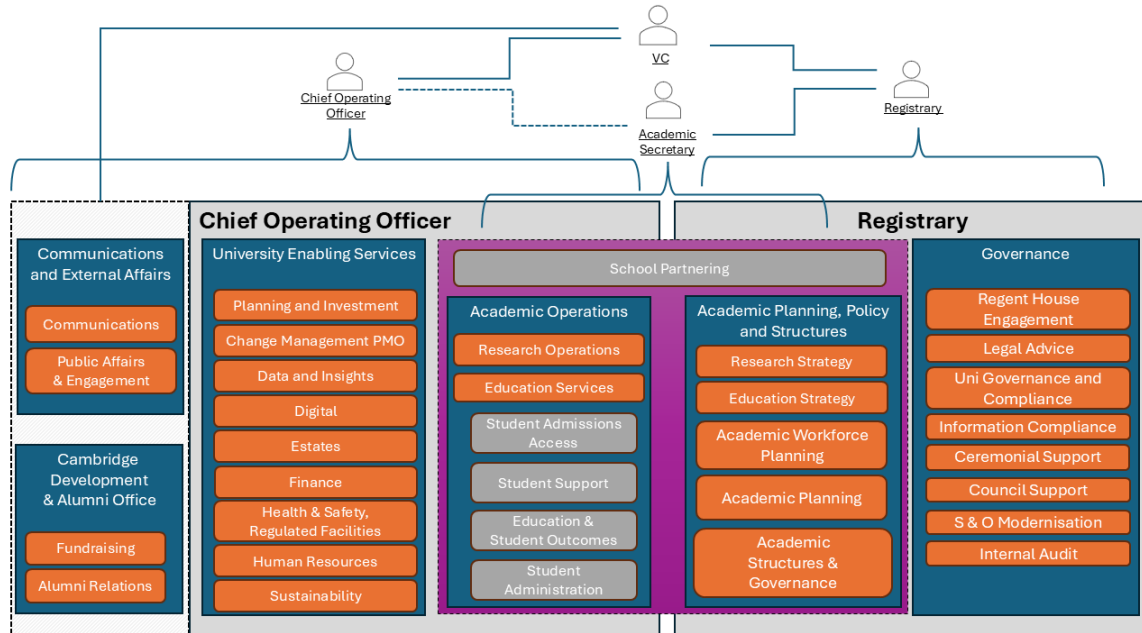
^[1] Special Ordinance C (iv) 1 and 2.

(d) In the Sites and Buildings Regulations (reproduced in *Statutes and Ordinances*, 2024, p. 1066), in paragraphs 1.6 and 3.4 by replacing references to the Registry with references to the Chief Operating Officer.

(e) By replacing a reference to the Registry with a reference to the Chief Operating Officer in the footnote attached to the Joint Notice on Additional Payments for Administrative Responsibility (*Statutes and Ordinances*, 2024, p. 688).

ANNEX B: PROPOSED STRUCTURE CHARTS

Figure 1.1 – Senior leaderships roles, reporting lines and high-level departmental structure



Notes

The Registry and COO report to the Vice-Chancellor as Chair of the Council.

The activities shown below each position are activities rather than organisational divisions – they are illustrative and non-exhaustive.

Figure 1.2 – Pro-Vice-Chancellor areas of alignment with professional services departments/functions

- PVC Research
- PVC Education and Environmental Sustainability
- PVC University Community and Engagement
- PVC Innovation
- PVC Resources and Operations

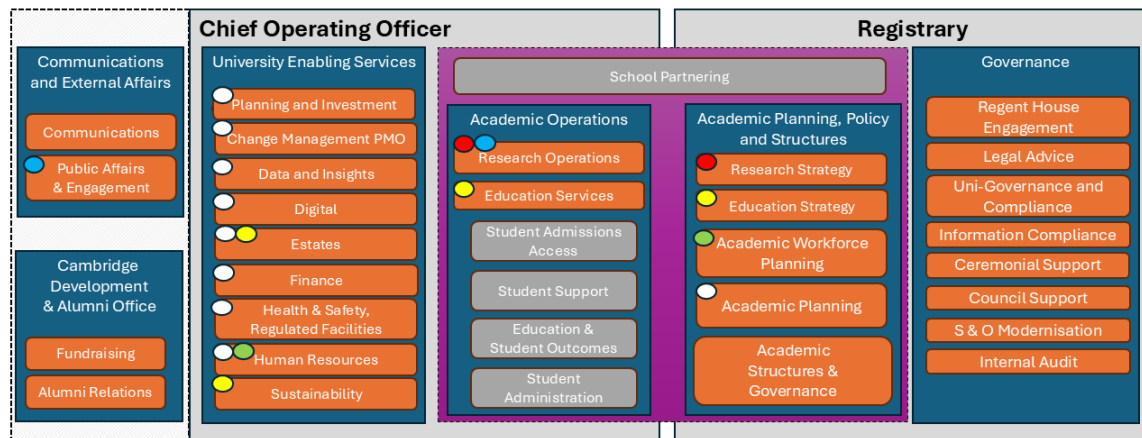
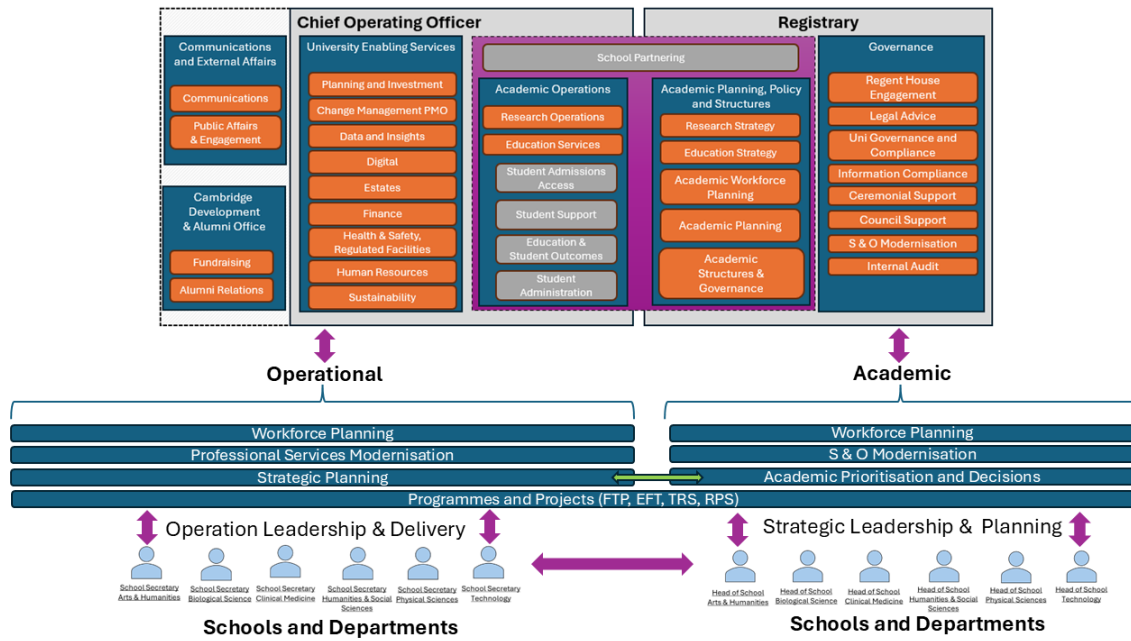


Figure 1.3 – Diagram illustrates how the proposed structure aligns with the Heads of the Schools (strategy leadership and direction setting) and the School Secretaries (operational delivery)



Notes

Figure 1.3 is not seeking to suggest that the School Secretaries report directly to the COO. It illustrates that for operational matters the School Secretaries will be responsible to the COO to ensure overall efficiency and effectiveness. They will continue to work with the Heads of the Schools and the Academic Secretary on academic planning and prioritisation as they do now. This is illustrated by the two-way arrow between ‘Operational Leadership and Delivery’ and ‘Strategic Leadership and Planning’.

Honorary Degrees: Call for nominations

Nominations are invited from members of the University community for the award of honorary doctorates. Full details about eligibility to nominate for and to receive such degrees and the process are published online at <https://www.cam.ac.uk/about-the-university/how-the-university-and-colleges-work/processes/honorary-degrees/the-nomination-and-approval-process>, where a list of honorary degrees conferred since 1977 may also be found.

The University Council's Honorary Degree Committee would welcome nominations of persons of national or international distinction and especially of those whose work promotes the University's mission and core values¹. Such distinction may be in any field (and any genre within a field) and need not always relate closely to academic achievement. The Committee wishes to increase the breadth and diversity of its field of candidates, both in terms of background (for instance, gender and ethnicity) and area of achievement.

The Committee has simplified the process for making nominations, which should be submitted via the online form.

¹ See <https://www.cam.ac.uk/about-the-university/how-the-university-and-colleges-work/the-universitys-mission-and-core-values>.

VACANCIES, APPOINTMENTS, ETC.

Vacancies in the University

A full list of current vacancies can be found at <https://www.cam.ac.uk/jobs>.

Research Assistant in the Faculty of Education (fixed-term, maternity cover); tenure: six months; salary: £33,002–£35,608; closing date: 17 May 2026; further details: <https://www.cam.ac.uk/jobs/research-assistant-fixed-term-jr49601>; quote reference: JR49601

The University actively supports equality, diversity and inclusion and encourages applications from all sections of society. The University has a responsibility to ensure that all employees are eligible to live and work in the UK.

NOTICES BY THE GENERAL BOARD

Establishment of a Professorship of Bacteriology

The General Board, on the recommendation of the Faculty Board of Clinical Medicine and the Council of the School of Clinical Medicine, has approved the establishment of a Professorship of Bacteriology at Grade 12 for a single tenure from 1 September 2026, assigned to the Department of Medicine. The full salary costs of the Professorship will be met from the School's recurrent Chest allocation. The Resource Management Committee approved the funding arrangements of the Professorship on 25 March 2026.

Academic bacteriology, including bacterial pathogenesis, antimicrobial resistance (AMR), host–microbe interactions, genomics/metagenomics, and vaccinology, is a critically important discipline at the national level and is a significant global health challenge. The Department of Medicine, through its Infection and Immunity section and more recently the Cambridge Institute of Therapeutic Immunology and Infectious Disease (CITIID), has made a longstanding and internationally recognised contribution in this field. The Department maintains a strong research presence in mycobacterial disease, significant respiratory bacterial infections, host immunity to bacterial pathogens, host-microbiome interactions and AMR. However, recent staff changes have left the bacteriology research theme critically under-resourced.

Cambridge maintains strong links with the MRC Laboratory of Molecular Biology, the Wellcome Sanger Institute, and a growing relationship with the Cambridge University Hospital's Clinical Microbiology service. The Department and CITIID are also partners in the Global Health Institute, supported by the recent establishment of the Hong Kong Jockey Club Professorship of Global Health and partnerships with the International Vaccine Institute. The holder of the new Professorship would be well-positioned to strengthen and expand these initiatives.

The General Board has agreed, on the recommendation of the Faculty Board of Clinical Medicine and the Council of the School of Clinical Medicine, that the candidature shall be open to all persons with experience in the general field of the title of the office.

The Council is submitting a Grace (Grace 1, p. 456) for the approval of the establishment of the Professorship for a single tenure.

NOTICES BY FACULTY BOARDS, ETC.**Master of Business Administration, 2025–26: Easter Term modules**

The Faculty Board of Business and Management gives notice, in accordance with the regulations for the degree of Master of Business Administration, that the elective modules available for examination in the Easter Term 2026 are as stated below. The method of assessment is shown for each module.

12. Option A: One-year course**12. (b) Elective modules****Easter Term 2026:**

Module	Subject	Form of assessment
MBA16	Cost management and control	Individual assignment, 1,000 words (100%)
MBA43	Entrepreneurship: How to start a company	Individual assignment, 1,000 words (100%)
MBA44	Venture capital and the entrepreneurial world	Group presentation and report – 6–8 slides, 1,500 words (100%)
MBA57	Mergers and acquisitions	In-class test of 90 minutes (60%); group case study (40%)
MBA60	Pharmaceuticals and biotechnology	Individual assignment, 1,000 words (100%)
MBA64	Strategic brand management	Group report and 15-minute presentation – deck of 15 slides max (70%); individual assignment, 1,500 words, 5 pages (30%)
MBA73	The entertainment industries	Individual assignment, 1,500 words (100%)
MBA78	Topics in financial statement analysis	Group written assignment, 1,500 words (70%); group presentation, 10 slides max (30%)
MBA88	Strategies for energy and climate	Individual assignment, 1,000 words (80%); in-class debate (20%)
MBA97	Supply chain strategy	Individual assignment, 2,000 words (100%)
MBA110	Managing big data analysis	Individual assignment, 1,000 words (100%)
MBA136	Digital currency and block chains	Individual assignment, 1,000 words (90%), individual short written assignment, 500 words (10%)
MBA130	International finance	Individual assignment, 1,000 words (100%)
MBA138	Implementing Generative AI ethically (previously called AI in business ethics)	Individual assignment, 1,500 words (100%) Students are encouraged to make thoughtful use of GenAI tools in developing their ideas and producing their submission, but they must include records of any prompts used.
MBA140	ET leadership laboratory: The future of leadership	Individual assignment, 1,500 words (70%); Individual assignment, 1,000 words (30%)
MBA141	Mergers and acquisitions; ESG integration start-up to mega deals	One-hour multiple choice exam of 20 questions (80%); class case study (20%)
MBA142	Entrepreneurial strategy	Individual assignment, 2,000 words (100%)
MBA146	Private credit	Individual assignment, 1,000 words (100%)
MBA149	Strategic development of family enterprises	Group assignment, 2,000 words (100%)
MFIN48	Real estate	Individual case analysis, 1,500 words (100%)
MFIN53	The purpose of finance	Individual assignment, 2,000 words (70%); class participation (30%)

OBITUARIES

Obituary Notices

JULIAN CHARLES ROLAND, Baron HUNT OF CHESTERTON, CB, M.A., Ph.D., FRS, (Hon.) FICE, Fellow and former Tutor and Director of Studies in Mathematics for Natural Sciences of Trinity College, formerly Honorary Professor and earlier Professor of Fluid Mechanics, Honorary Fellow and sometime President of the Institute of Mathematics and its Applications, Lewis Fry Richardson Medallist, died on 20 April 2026, aged 84 years.

The Right Reverend RICHARD DOUGLAS, Baron HARRIES OF PENTREGARTH, M.A., FRSL, FLSW, Honorary Fellow of Selwyn College, formerly Lord Bishop of Oxford, co-founder of the Oxford Abrahamic Group and former Chair of the Council of Christians and Jews, sometime Professor of Divinity, Gresham College, London, British Academy Presidential Medallist, died on 29 April 2026, aged 89 years.

GRACES

Graces submitted to the Regent House on 7 May 2026

The Council submits the following Graces to the Regent House. These Graces, unless they are withdrawn or a ballot is requested in accordance with the regulations for Graces of the Regent House (*Statutes and Ordinances*, 2024, p. 111), will be deemed to have been approved at **4 p.m. on Friday, 15 May 2026**. Further information on requests for a ballot or the amendment of Graces is available to members of the Regent House on the Regent House Petitions site.[§]

1. That, on the recommendation of the General Board, a Professorship of Bacteriology be established for a single tenure from 1 September 2026, placed in the Schedule to Special Ordinance C (vii) 1, and assigned to the Department of Medicine.¹

2. That Regulation 3 for the Leslie Stephen Lectureship (*Statutes and Ordinances*, 2024, p. 998) notwithstanding, Professor Lyndal Roper be permitted to deliver the next lecture after the end of Michaelmas Term 2026.²

3. That Regulation 6 for the Leslie Stephen Lectureship (*Statutes and Ordinances*, 2024, p. 998) be rescinded and replaced by new Regulation 6 as follows:³

6. The Electors may authorise such payment to a Lecturer from the income of the endowment fund as they may decide in each case. They may authorise such other payments from the income of the fund as may be necessary to meet expenses associated with each lecture or generally to advance the purposes of the Lectureship.

4. That Regulations 2 and 3 of the Ordinance for the J. M. Thoday Fund (*Statutes and Ordinances*, 2024, p. 1005) be amended to read as follows:⁴

2. The Fund shall be used to provide two J. M. Thoday Prizes for Genetics. The value of each of the Prizes shall be half the annual income of the Fund.

3. The Prizes shall be awarded each year by the Examiners for Genetics in Part II of the Natural Sciences Tripos, one to the candidate who shows the greatest distinction in the subject Genetics in that examination and the other to the candidate who is judged to have completed the best Part II research project.

¹ See the General Board's Notice, p. 454.

² Professor Roper was elected as the next Lecturer late in Michaelmas Term 2024 and planned to speak in October 2026, but unanticipated commitments following receipt of two major awards mean that this is no longer possible. The Electors now hope to see this lecture given in Lent Term 2027, but under Regulation 3 this would be out of time.

³ In its current form this regulation does not allow the Electors to decide payment to the Lecturer or to have regard to their travel costs and other personal circumstances, or to make payments promoting the general aims of the Lectureship other than to meet the expenses resulting from a particular lecture. Regulation 7 for the Leslie Stephen Lectureship anticipates that the regulations may be altered by Grace and the Electors would welcome this change.

⁴ The Council, on the recommendation of the General Board and the Head of the Department of Genetics, has agreed to amend the regulations to enable two prizes to be awarded from the Fund.

[§] Accessible by members of the Regent House at <https://universityofcambridgecloud.sharepoint.com/sites/RegentHousePetitions> [University account required].

ACTA**Approval of Graces submitted to the Regent House on 22 April 2026**

The Graces submitted to the Regent House on 22 April 2026 (*Reporter*, 6821, 2025–26, p. 419) were approved at 4 p.m. on Friday, 1 May 2026.

Congregation of the Regent House on 2 May 2026

A Congregation of the Regent House was held at 10 a.m. All the Graces submitted to the Regent House (*Reporter*, 6822, 2025–26, p. 443) were approved. The President of Queens' College and the Principal of Homerton College presented to the Deputy for the Vice-Chancellor, in the presence of the Acting Registrar, MARTIN JOHN DIXON, of Queens' College, and DANIEL TROCMÉ-LATTER, of Homerton College, nominated by those Colleges for election on 1 October 2026 to the office of Proctor for the academic year 2026–27.

The following degrees were conferred:

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This content has been removed as it contains personal information.

R. B. SACHERS, *Director of Governance and Compliance*

END OF THE OFFICIAL PART OF THE 'REPORTER'

COLLEGE NOTICES**Vacancies**

Lucy Cavendish College: Bursar; tenure: from 1 October 2026; closing date: 5 June 2026; further details: <https://www.lucy.cam.ac.uk/vacancies/bursar-fellow-trustee>

Peterhouse: Assistant Librarian; salary: £28,447–£33,998; closing date: 25 May 2026; further details: <https://www.pet.cam.ac.uk/vacancies>

Events

Hughes Hall

Coexisting with carnivores? The lynx and wolf reintroduction debate

Talk and short film presented by Dr Jonny Hanson (Queen's University Belfast) on Tuesday, 12 May 2026 from 6 p.m. to 7 p.m. in the Pavilion Room, Hughes Hall; all welcome; booking required; further details: <https://www.hughes.cam.ac.uk/about/events/jonny-hanson/>

SOCIETIES, ETC.**Society for the History of the University**

The next meeting will be held on Thursday, 21 May 2026 at 5.30 p.m. in the John Bradfield Room, Darwin College. Professor Ian Hodge will give a talk entitled 'Agriculture and land economy in the University: Some origins, advancements and retreats'. The meeting will begin with the AGM. Refreshments served from 5 p.m.

EXTERNAL NOTICES**Oxford Notices**

Department of Economics and Nuffield College: Professorship of Economic History; closing date: 25 May 2026 at 12 noon; further details: <https://recruit.ox.ac.uk>, vacancy ID: 186238

Jesus College: Non-Stipendiary Junior Research Fellowship in Computer Science; tenure: three years from 1 October 2026, or as soon as possible thereafter (not renewable); closing date: 22 May 2026 at 12 noon; further details: <https://www.jesus.ox.ac.uk/about-jesus-college/our-community/vacancies/non-stipendiary-junior-research-fellowship-jrf-in-computer-science/>

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