Section E: Expenditure by activity for Academic Group

Note 15 to the consolidated financial statements

	Staff costs £000	Other Operating costs £000	Depreciation £000	Interest payable £000	2022 Total £000
Academic departments	304,141	59,449	6,489	-	370,079
Academic services	41,278	14,598	1,433	-	57,309
Payments to Colleges	-	84,667	-	-	84,667
Research grants and contracts	247,939	197,123	20,877	-	465,939
Other activities:					
Press and Assessment	315,799	427,083	15,672	2,250	760,804
Other services rendered	24,488	41,429	495	-	66,412
Intellectual property	7,945	16,275	20	-	24,240
Residences, catering and conferences	2,341	10,475	-	-	12,816
Other activities total	350,573	495,262	16,187	2,250	864,272
Administration and central services:					
Administration	69,998	22,043	1,207	150	93,398
General educational	7,789	78,538	23	-	86,350
Staff and student facilities	4,102	1,033	-	-	5,135
Development office	8,284	5,701	-	-	13,985
Other	2,371	12,141	(321)	99	14,290
Administration and central services total	92,544	119,456	909	249	213,158
Premises	18,611	69,184	54,869	-	142,664
Interest payable on bond liabilities	-	-	-	(161,127)	(161,127)
Pension cost adjustment re USS	232,413	-	-	1,390	233,802
Pension cost adjustment re CPS	17,674	-	-	12,644	30,318
Total per income and expenditure account	1,305,172	1,039,739	100,764	(144,594)	2,301,082

Year ended 31 July 2021

	Staff costs £000	Other Operating costs £000	Depreciation £000	Interest payable £000	2021 Total £000
Academic departments	290,088	59,072	7,193	-	356,353
Academic services	38,631	8,191	1,869	-	48,691
Payments to Colleges	-	80,441	-	-	80,441
Research grants and contracts	248,128	199,887	23,516	19	471,550
Other activities:					
Press and Assessment	280,981	365,928	16,355	2,438	665,702
Other services rendered	23,429	32,803	505	-	56,737
Intellectual property	4,385	5,099	33	-	9,517
Residences, catering and conferences	2,668	2,504	-	-	5,172
Other activities total	311,463	406,334	16,893	2,438	737,128
Administration and central services:					
Administration	52,370	12,569	671	2,721	68,331
General educational	6,874	70,231	36	-	77,141
Staff and student facilities	4,101	409	-	-	4,510
Development office	7,408	5,370	-	-	12,778
Other	(387)	9,353	(322)	-	8,644
Administration and central services total	70,366	97,932	385	2,721	171,404
Premises	18,853	70,872	54,513	-	144,238
Interest payable on bond liabilities	-	-	-	38,121	38,121
Pension cost adjustment re USS	(2,243)	-	-	1,367	(876)
Pension cost adjustment re CPS	15,275	-	-	10,972	26,247
Total per income and expenditure account	990,561	922,729	104,369	55,638	2,073,297

36 CAMBRIDGE UNIVERSITY REPORTER

Section E: Expenditure by activity (continued)

ADMINISTRATION Slipends and Wages 78.683 60.368 Depreciation 1.207 671 Insurance other than premises 1.0.01 1.305 Currency (gains) / losses 88 Bad debt provisions and write-offs 408 1.000 Other costs 35,434 32.315 Intercompany eliminations (9.491) (11.154) Indirect Cost Contribution (9.566) (8.870) VAT recovery 93,398 68.331 GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants 71,048 9.477 Donations 2.248 2.097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8.952 51,351 47,268 Gates Cambridge Trust 10,069 9,820 Other 9,756 8.952 Trust expenditure 33,871 29,800 Less funded by University (as above) (9.941) (9.547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES Careers Service 1,464 1,356 Student Counter 798 616 NI saving on membership salary exchange scheme 798 616 NI saving on embership salary exchange scheme 7416 435 Student Counter 746 436 ADC Theatre 2016 ADC Theatre 375 4,510 PREMISES Rates 3,061 2,265 Rates 3		2022 £000	2021 £000
Depreciation 1,207 671 Insurance other than premises 1,041 1,305 Currency (gains) / losses (661) 1,624 Bad debt provisions and write-offs 408 1,000 Other costs 408 1,001 Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,586) (8,870) VAT recovery (3,437) (8,2828) 93,398 68,331 GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 0 Other associate trusts 10,168 1,085 5,071,141 STAFF AND STUDENT FACILITIES Careers Service 1,464 1,256 Student Counselling Service 1,464 4.288 0,016 4,533 N I saving on membership salary exchange schemes (43			
Insurance other than premises 1,041 1,052 Currency (gains) / losses (661) 1,624 Bad debt provisions and write-offs 408 1,000 Other costs 35,434 32,315 Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,586) (6,870) VAT recovery (3,437) (6,828) 93,398 68,331 93,398 68,331 GENERAL EDUCATIONAL Trust Funds 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 9,756 8,952 Other 9,756 8,952 9,751 47,268 Gates Cambridge Trust 11,069 9,620 0ther associate trusts 7,7141 Trust expenditure 3,871 29,800 Less funded by University (as above) (9,941) (9,947) Group total 86,350 77,141 86,350 77,141 Staff AND STUDENT FACILITIES Ca			
Currency (gains) / losses (661) 1,624 Bad debt provisions and write-offs 408 1,000 Other costs 35,434 32,315 Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,686) (8,870) VAT recovery (3,437) (2,828) 93,398 68,331 GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 0.756 8,852 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 77,141 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 1,065 Student Counseling Service 1,018 1,085 Staff AND STUDENT FACILITIES Careers Service 798 616 NI saving on membership salary exchange scheme - (7)	•		
Bad debt provisions and write-offs 408 1,000 Other costs 35,434 32,315 Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,586) (8,870) VAT recovery (3,437) (8,928) 93,388 66,331 GENERAL EDUCATIONAL 93,388 66,331 Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Trust Funds 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 Other 9,756 8,952 Other 9,1351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,018 1,085			
Other costs 35,434 32,315 Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,586) (6,870) VAT recovery (3,437) (8,928) 93,398 66,331 GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Trust Funds 11,048 9,476 0,041 9,547 Other 9,941 9,547 0,041 9,547 Other 0,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 0 0 Cher associate trusts 1 10,69 9,620 Trust expenditure 33,871 29,800 0,941) (9,547) Group total 86,350 77,141 0 0,547 Staff AND STUDENT FACILITIES 1,464 1,356 1,464 1,356 Studet Counselling Service 7,98 616 1,464 328 0,398 Accommodation Service 309 294 Accommodation		· · · ·	
Intercompany eliminations (9,491) (11,154) Indirect Cost Contribution (9,586) (9,870) VAT recovery (3,437) (6,928) 93,398 66,331 GENERAL EDUCATIONAL generations (11,048 9,476 Bursaries, Scholarships, Prizes and Grants 11,048 9,476 (2,482) Trust Funds 11,048 9,476 (2,482) (2,977) Payments to Associated Trusts 9,941 9,547 (2,482) (2,977) Other 9,756 8,952 (5,1351 47,268 Gates Cambridge Trust 11,069 9,620 (2,47,268) Other associate trusts 0 (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 20,900 (9,941) (9,547) Group total 8676 618 (2,98) (2,98) Ni saving on mebership salary exchange scheme - (7) (7) Disability Resource Centre 876 618 (295 (416			-
Indirect Cost Contribution (9,586) (8,870) VAT recovery (3,437) (6,928) 93,398 66,331 GENERAL EDUCATIONAL 93,398 66,331 Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 Other 9,756 8,952 Trust spenditure 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 2 2 Careers Service 1,018 1,085 Sports Service 1,018 1,085 Sports Service 7,98 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 205 1665 <tr< td=""><td></td><td></td><td>-</td></tr<>			-
VAT recovery (3,437) (8,928) 93,398 66,331 GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants Trust Funds 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 18,358 17,196 Other 9,756 6,952 51,351 47,268 51,351 47,268 Gates Cambridge Trust 11,069 9,620 0ther 29,800 Less funded by University (as above) (9,941) (9,547) 0,941 (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 20,941 (9,547) Group total 86,350 77,141 1,085 Sports Service 1,018 1,085 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484			
GENERAL EDUCATIONAL 93,398 68,331 GENERAL EDUCATIONAL 93,398 68,331 GENERAL EDUCATIONAL 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 2 2 Careers Service 1,464 1,356 Student Counselling Service 1,018 1,008 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare office 416 453 NI saving on childcare salary exchange schemes (4,356 3		· ,	· ,
GENERAL EDUCATIONAL Bursaries, Scholarships, Prizes and Grants Trust Funds 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 2 2 Careers Service 1,018 1,036 Student Counselling Service 1,018 1,085 Ni saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare office 416 453 NI saving on childcare salary exchange schemes (435) (399) Accommodation Service 30	VAT recovery		
Bursaries, Scholarships, Prizes and Grants 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 2 2 Careers Service 1,018 1,065 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 ADC Theatre 205 165 5,135 4,510 398) Accommodation Service 3,061 2,265 Rates 3,061 2,265 Rates		93,398	68,331
Trust Funds 11,048 9,476 Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 0,069 9,620 Other associate trusts 10,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,018 1,085 Sports Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 1,018 1,085 Occupational Health 484 328 Childcare Office 416 453 ADC Theatre 205 165 States 3,061 2,265 Rents 3,061 2,265 Rents 3,061 2,265 Rents 2,05 165	GENERAL EDUCATIONAL		
Donations 2,248 2,097 Payments to Associated Trusts 9,941 9,547 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 2 798 616 NI saving on membership salary exchange scheme - (7) 0 Disability Resource Centre 876 618 0 Occupational Health 484 328 166 51,355 4,510 PREMISES 205 1665 5,135 4,510 1978 Rates 3,061 2,265 78 1645 NI saving on childcare office 165 5,135 4,510 PREMISES 205 1665 5,135 4,510 Rates <t< td=""><td>Bursaries, Scholarships, Prizes and Grants</td><td></td><td></td></t<>	Bursaries, Scholarships, Prizes and Grants		
Payments to Associated Trusts 9,941 9,547 Other 18,338 17,196 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 208 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 PREMISES 205 165 Stids 4,510 11,578 PREMISES 2,141 2,3725 Rates 3,061 2,265 Rents <t< td=""><td></td><td>11,048</td><td>9,476</td></t<>		11,048	9,476
Other 18,358 17,196 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 33,871 29,800 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 20 20 Careers Service 1,018 1,085 Sports Service 1,018 1,085 Sports Service Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes 309 294 ADC Theatre 309 294 ADC Theatre 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958<	Donations	2,248	2,097
Other 18,358 17,196 Other 9,756 8,952 51,351 47,268 Gates Cambridge Trust 51,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 33,871 29,800 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES Earcers Service 1,018 1,085 Sports Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes 309 294 ADC Theatre 205 165 Student Counseling Service 309 294 ADC Theatre 205 165 Student Counseling Services 3,061	Payments to Associated Trusts	9,941	9,547
Other 9,756 8,952 Gates Cambridge Trust 11,069 9,620 Other associate trusts 11,069 9,620 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 15,958 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,251	•		
Sti,351 47,268 Gates Cambridge Trust 11,069 9,620 Other associate trusts 33,871 29,800 Trust expenditure 33,871 29,800 Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,018 1,085 Sports Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5,958 PREMISES 27,141 23,725 Cleaning and custodial services 27,141 23,725 Cleaning and ustodial services 15,958 16,486	Other		-
Other associate trusts Trust expenditure Less funded by University (as above) 33,871 29,800 Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 86,350 77,141 Student Counselling Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 4116 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 State 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,460 Depreciation of buildings 54,969 54,6			
Other associate trusts Trust expenditure Less funded by University (as above) 33,871 29,800 Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 86,350 77,141 Student Counselling Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 4116 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 State 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,460 Depreciation of buildings 54,969 54,6	Gates Cambridge Trust	11,069	9,620
Less funded by University (as above) (9,941) (9,547) Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 205 165 5,135 4,510 5,135 PREMISES Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises <td></td> <td></td> <td></td>			
Group total 86,350 77,141 STAFF AND STUDENT FACILITIES 1,464 1,356 Careers Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5135 PREMISES 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,468 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784	Trust expenditure	33,871	29,800
STAFF AND STUDENT FACILITIES Careers Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5135 PREMISES 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784	Less funded by University (as above)	(9,941)	(9,547)
Careers Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme – (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 States 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises – 9,784	Group total	86,350	77,141
Careers Service 1,464 1,356 Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme – (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 States 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises – 9,784	STAFE AND STUDENT FACILITIES		
Student Counselling Service 1,018 1,085 Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5,135 PREMISES 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784		1 464	1 256
Sports Service 798 616 NI saving on membership salary exchange scheme - (7) Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5 PREMISES 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784			
NI saving on membership salary exchange scheme–(7)Disability Resource Centre 876 618Occupational Health484328Childcare Office416453NI saving on childcare salary exchange schemes(435)(398)Accommodation Service 309 294ADC Theatre 205 165 $5,135$ $4,510$ PREMISESRates $3,061$ $2,265$ Rents $4,136$ $3,030$ Insurance $2,418$ $1,978$ Energy and water costs $27,141$ $23,725$ Cleaning and custodial services $15,958$ 16,486Depreciation of buildings $54,969$ $54,609$ Repairs and maintenance $34,981$ $32,361$ Other Premises– $ 9,784$			-
Disability Resource Centre 876 618 Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5,135 PREMISES 876 618 Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784	•	790	
Occupational Health 484 328 Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 5,135 PREMISES 3,061 2,265 Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784		976	. ,
Childcare Office 416 453 NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 PREMISES 3,061 2,265 Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784	•		
NI saving on childcare salary exchange schemes (435) (398) Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 PREMISES Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784			
Accommodation Service 309 294 ADC Theatre 205 165 5,135 4,510 PREMISES Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784			
ADC Theatre 205 165 5,135 4,510 PREMISES Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784		· · · ·	. ,
5,135 4,510 PREMISES 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784			
PREMISESRates3,0612,265Rents4,1363,030Insurance2,4181,978Energy and water costs27,14123,725Cleaning and custodial services15,95816,486Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises-9,784			
Rates 3,061 2,265 Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784			.,
Rents 4,136 3,030 Insurance 2,418 1,978 Energy and water costs 27,141 23,725 Cleaning and custodial services 15,958 16,486 Depreciation of buildings 54,969 54,609 Repairs and maintenance 34,981 32,361 Other Premises - 9,784	PREMISES		
Insurance2,4181,978Energy and water costs27,14123,725Cleaning and custodial services15,95816,486Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises–9,784	Rates	3,061	2,265
Insurance2,4181,978Energy and water costs27,14123,725Cleaning and custodial services15,95816,486Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises–9,784	Rents	4,136	3,030
Energy and water costs27,14123,725Cleaning and custodial services15,95816,486Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises–9,784	Insurance	2,418	
Cleaning and custodial services15,95816,486Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises-9,784	Energy and water costs		
Depreciation of buildings54,96954,609Repairs and maintenance34,98132,361Other Premises-9,784	Cleaning and custodial services		16,486
Repairs and maintenance34,98132,361Other Premises-9,784		54,969	
Other Premises 9,784			
142,664 144,238			
		142,664	144,238