

Annex 2**Resource Per Student under the RAM****Home/EU FT UG**

HEFCE Price Group	Base Price	Cambridge Standard Resource			RAM Allocation ²					
		T	Composition Fee	Total Resource	T	Other Income	T + Other Income	Composition Fee	Total Resource	Percentage reduction in T ¹
D	2,808	2,207	1,125	3,332	1,276	341	1,616	1,124	2,740	27%
C	4,212	3,632	1,125	4,757	2,099	561	2,660	1,124	3,784	27%
B	5,616	5,064	1,125	6,189	2,927	782	3,709	1,124	4,833	27%
A	12,636	12,182	1,125	13,307	7,042	1,881	8,922	1,124	10,046	27%

1. Percentage reduction is RAM Allocation 'T + Other Income' compared to Cambridge Standard Resource 'T'
2. The RAM Allocation of T is net of the top sliced deduction which part funds the College fee transfer. The College fee transfer approximates to £2,700 per student.

Other rates**Home/EU PGT Students**

HEFCE Price Band	RAM Allocation					
	T	Other Income	T + Other Income	Composition Fee	Total Resource	
D	1,595	426	2,021	2,876	4,896	
C	2,624	701	3,325	2,876	6,201	
B	3,659	977	4,636	2,876	7,512	
A	8,802	2,351	11,153	2,876	14,029	

Note

Composition fee will be different for PGCE students and other students that do not pay the standard rate (£2,940 in 2003–04).

Home/EU PGR Students

HEFCE Price Band	RAM Allocation					
	T	Other Income	T + Other Income	Composition Fee	Total Resource excl. QR	QR
D	1,595	426	2,021	2,876	4,896	see note below
C	2,624	701	3,325	2,876	6,201	
B	3,659	977	4,636	2,876	7,512	
A	8,802	2,351	11,153	2,876	14,029	

Percentage Shares for Stage 2: the costs attributed to the central institutions under Stage 1

	Student Load	Overseas Students Load	Chest Staff Expenditure	Staff Expenditure (including research)	Grants & Contracts	Space	Expenditure
Arts & Humanities	16.1%	10.3%	13.3%	8.5%	1.2%	4.5%	10.3%
Humanities & Social Sciences	31.8%	34.8%	20.1%	14.0%	3.7%	8.7%	17.9%
Physical Sciences	17.9%	16.3%	23.7%	22.2%	26.1%	28.5%	22.6%
Technology	13.2%	25.0%	14.7%	13.0%	11.6%	15.1%	14.9%
Biological Sciences	13.6%	9.8%	20.1%	22.7%	28.8%	30.9%	17.9%
Clinical School	3.6%	3.3%	7.0%	17.7%	27.3%	11.2%	13.2%
Continuing Education	3.5%	0.1%	0.8%	1.2%	0.0%	0.5%	2.9%
Biotechnology	0.3%	0.4%	0.4%	0.7%	1.2%	0.6%	0.3%
Total Academic	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

The data supporting these drivers is correct for the 2003–04 RAM but is subject to change for 2004–05.

Annex 4**Cost to Schools per volume element in the 2003–04 RAM**

Attribution of central costs per volume element in the 2003–04 RAM in the two stages of cost attribution		Stage 1 £	Stage 2 £	Total £
A	per UG student	367	105	472
B	per PG student	459	131	590
C	per overseas UG student	737	n/a	737
D	per overseas PG student	921	n/a	921
E	per £1,000 staff expenditure	58	11	69
F	per £1,000 research grant expenditure (RGE)	14	3	17
G	per £1,000 total expenditure, excluding RGE	110	20	129
H	per m ² of unheated space	12	0	12
I	per m ² of office/teaching/museum/library space	61	2	62
J	per m ² of lightly serviced lab space	121	3	124
K	per m ² of highly serviced space	182	5	186
L	per m ² of animal accommodation	242	6	248

Note

These data have been extracted from the 2003–04 simulated RAM and may change. The RAM is work-in-progress.

Annex 5**Illustration of rates of savings required to meet the Council's financial target on the basis of the estimated deficit for 2003–04**

	School of Arts & Humanities	School of Humanities & Social Sciences	School of the Physical Sciences	School of Technology	School of Biological Sciences	Clinical School	Biotechnology	Total	Central & Other Activity (note 2)	Grand Total (note 1)
2003–2004 RAM surplus/deficit	(1,820)	(1,040)	(1,490)	90	(2,460)	2,390	140	(4,190)	(810)	(5,000)
Annual savings required/(Resource)	182	104	149	(9)	246	(239)	(14)	419	881	1,300
Cumulative effect on annual surplus/deficits										
2004–2005	(1,638)	(936)	(1,341)	81	(2,214)	2,151	126	(3,771)	71	(3,700)
2005–2006	(1,456)	(832)	(1,192)	72	(1,968)	1,912	112	(3,352)	1,033	(2,319)
2006–2007	(1,274)	(728)	(1,043)	63	(1,722)	1,673	98	(2,933)	1,995	(938)
2007–2008	(1,092)	(624)	(894)	54	(1,476)	1,434	84	(2,514)	2,957	443
2008–2009	(910)	(520)	(745)	45	(1,230)	1,195	70	(2,095)	3,919	1,824
Annual change as % of estimated direct expenditure	-1.3%	-0.5%	-0.6%	0.1%	-1.1%	3.0%	4.1%	-0.4%	-0.7%	(note 3)

Notes

1. This table shows the starting position as the moderated RAM deficits and surpluses for 2003–04 with a total value equivalent to the projected deficit for that year. ‘Central and other Activity’ includes the Institute of Continuing Education. Savings are assumed at an annual rate equivalent to 10% of the deficit (but see note 3), and resource is released to those Schools in balance at the same rate. The cumulative effect of this rate of saving/release on the deficits/surpluses for each School is shown for five years. Savings on central expenditure release resource at the rate shown. The combined effect of central and School savings is to restore the University to balance in five years. Breakeven is shown for 2007–08. This presentation is based on the RAM for 2003–04 and the elimination of the £5m deficit for that year. It does not take account of the projected increase in the deficit or any other growth factors. The estimated direct expenditure in the RAM on which this table is based includes 2003–04 savings targets.

2. The Institute of Continuing Education (ICE) is included within the totals for Central and Other Activity but as an institution with an attribution of HEFCE Teaching funding has been modelled on the same basis as Schools.

3. The saving required of Central and Other Activity (excluding ICE) is 10% of central costs (excluding ICE) attributed to Schools, and corresponds to the 10% saving modelled on Schools’ deficits. The annual change of –0.7% is that saving as a proportion of total central expenditure (including topsliced expenditure, excluding ICE).